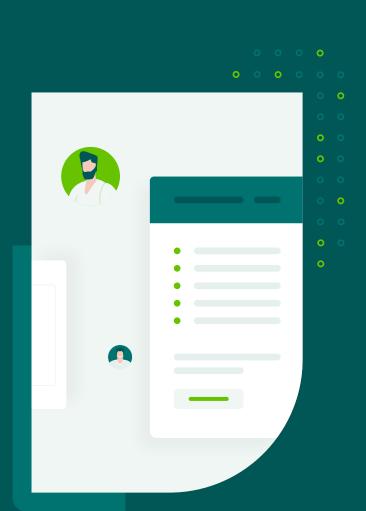






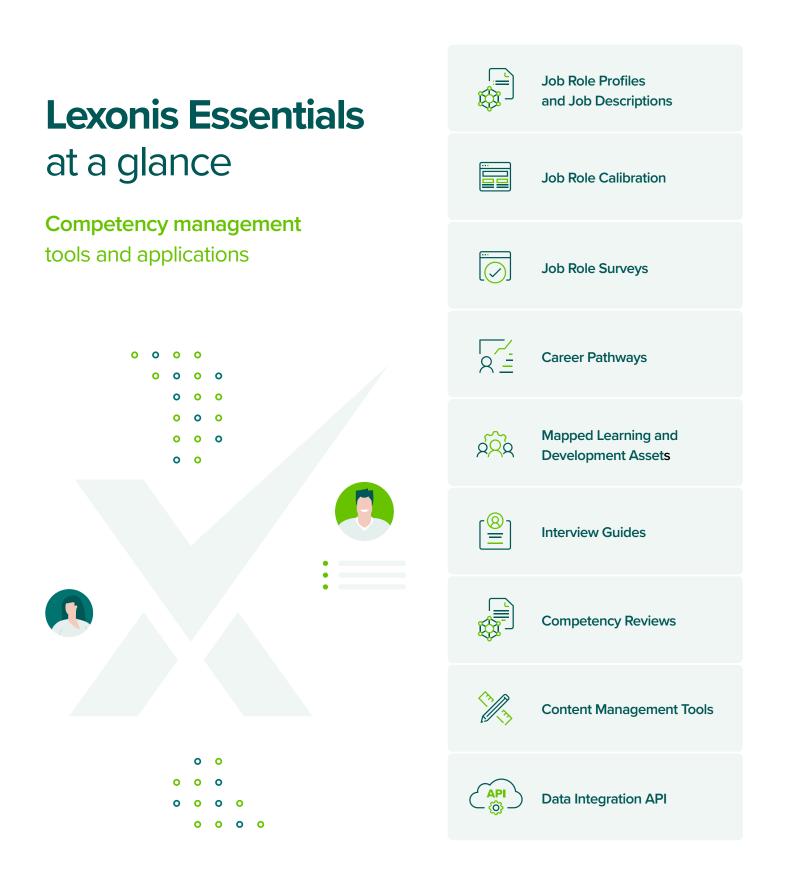
Lexonis Essentials

Competency Management Made Simple



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Write and Edit Competencies

Competency

Name*

HR: Policies, Standards and Procedures

Description

Knowledge of and ability to uphold the organization's and industry's standards, procedures and policies regarding human resources management.

Code*

THR020

Category

Technical - Human Resources



Behaviors

1. Basic Understanding

Compiles a list of standards, procedures and policies for human resources related practices.

× Ŧ

Capture Competency Expert Feedback

oundational Competencies											
Business Competencies	C	1	1	2	3	4					
Business Orientation								~	9		
Planning: Tactical, Strategic								*	۶		
ndividual Competencies	c		1	2	3	4					
Consulting								~	9		
Effective Communications							[*	۶		
Management Competencies	(1	2	3	4					
Internal Resource Coordination								~	9		
unctional Competencies											HR: Policies, Standards and Procedures
Technical - Human Resources		0		1	2	3	4				Comment:
									•	R	
HR: Policies, Standards and Procedures											
HR: Policies, Standards and Procedures									~		
											Save



Capture expert feedback on which competencies are relevant to the function or organization.

Define Job Role Profiles and Descriptions

Human Resources Business Partner (HR09200396)

Trending!

Job Description

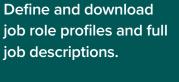
Provides human resources consultation and support for the strategic planning process and the development of human resources strategies.

Key Responsibilities

• Provides human resources consultation and general support to a designated business unit.

Grid View Text View Chart View Career Pathway O Audit log

- Provides tactical human resources support to the line managers of various human resources functions, including staffing, compensation, benefits, training and employee relations.
- Consults with business unit management during the strategic planning process and on the development of
 human resources strategies that support the unit's business needs.
- Drives human resources initiatives within the organization and acts as a liaison to other human resources functions when necessary.





Required level priority: Low Normal High	
Business Competencies	0 1 2 3 4
Business Orientation	
Planning: Tactical, Strategic	
Individual Competencies	0 1 2 3 4
Consulting	
Effective Communications	
Management Competencies	Average Competency Level by Type
Internal Resource Coordination	Technical 4 Stanless
Technical - Human Resources	
HR: Policies, Standards and Procedures	Man
HR Legal and Regulatory Environment	Nanegement Nanegement
EMPLOYEE RELATIONS	
Human Resources Consulting	
	Leadership

- Average required level - Family average required level

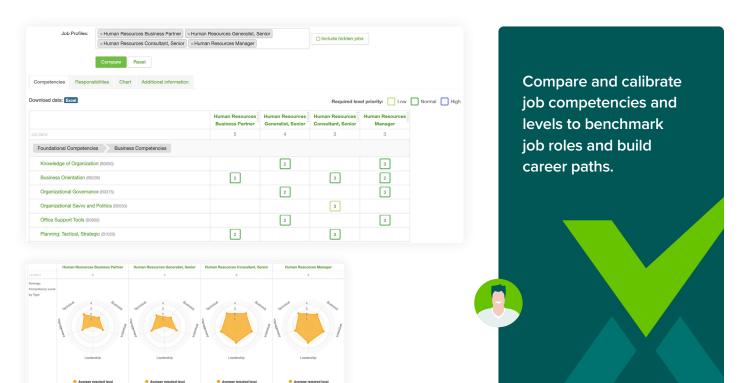
Copy and Modify Existing Job Roles

Details	🗅 Files	E Competency mappings	 Audit log 	
Job Ro	le Profile	•		Export Create a copy
Name*				
Human R	esources Bu	siness Partner		
Job role de	escription			
	s the strateg (HR) strateg		ance improvement a	and the development of human
Job Family	/*			Code*
Human F	lesources	× •		HR-5HRBP
HiddenUser se	lectable			
Respon	sibilities			
 Proincl Cor of h 	viding tactic uding staffin nsulting with uman resou	g, compensation, benefits, trai business unit management du rces strategies that support the	the line managers of ning and employee n ring the strategic pla e unit's business nee	f various human resources functions, relations. anning process and on the developmen
	Modify o	ons when necessary. or copy existing job ronge competencies an ppings.		

Identify Similar Job Roles

Role: Human Resources Business Partner	× *	Match job role families) role
milar Job Roles		Limit matches: 75% 50%	25
Human Resources Function Specialist, Ser amily match	nior HR-4SPE	Comp	oare
rovides direction, expertise and support to	Competency Match	66%	
usiness units on a specific human resources	Level Match 14%		
nction, such as compensation, benefits, mployee relations, compliance, or recruiting.			
Human Resources Manager HR-3HRM amily match		Comp	pare
lanages the day-to-day activities and strategic	Competency Match	59%	
upport of all aspects of personnel management			
or a department or a major business unit.	Level Match 3%		
Plant Human Resources Manager HR-3PHR amily match	М	Comp	pare
lanages the day-to-day activities and strategic	Competency Match	59%	
upport of all human resources programs for a ant.	Level Match 3%		
Human Resources Generalist HR-5GEN amily match rovides support to business units in staffing, cruiting, employee counseling, administration and	Competency Match	Comp 58%	pare
aining.	Level Match	50%	

Compare and Calibrate Job Roles



Run Job Role Analysis Surveys

De	escription										
1	Provides human resources consultation and support for the strategic planning process and the development of human resources strategies.										
Re	esponsibilities										
١	Provides human resources consultation and general support to a designated business unit.										
•[Provides tactical human resources support to the line managers of various human resources functions, including staffing, compensation, benefits, training and employee relations.										
1	Consults with business unit management during the strategic planning process and on the development of human resources strategies that support the unit's business needs.										
Drives human resources initiatives within the organization and acts as a liaison to other human resources functions when necessary.											
Fo	oundational Competencies Competency Fran	newo	k								
в	Business Competencies	0	1	2	3	4					
Г	Business Orientation						P				
	Planning: Tactical, Strategic						P				
Ir	ndividual Competencies	0	1	2	3	4					
	Consulting				•		P				
	Effective Communications			-			9				
Ν	Aanagement Competencies	0	1	2	3	4					
	Internal Resource Coordination						9				
Fu	Inctional Competencies Competency Framew	ork									
Т	echnical - Human Resources	0	1	2	3	4	Comment				
	HR: Policies, Standards and Procedures			-			Comment ×				
	HR Legal and Regulatory Environment										
	EMPLOYEE RELATIONS						Save				
	Human Resources Consulting										

Capture expert feedback online to determine which competencies and levels are required for selected jobs.



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Build Career Pathways

Short term	-> Medium term	Long term
Human Resources Human Resources Manager (HR-3HRM)	Human Resources Human Resources Director (HR-2HR)	Human Resources Chief Human Resources Officer (HR-1CHR)
Human Resources Regional Human Resources Manager (HR09200380)	Human Resources Employee Services Director (EX05000242)	Add a new entry
Human Resources International Human Resources Manager (HR09200369)	Employee Relations Employee Relations Director (HR09200405)	
Human Resources Employee Relations Manager (HR09200034)	Human Resources International Human Resources Director (HR-2HRI)	
Human Resources Employee Services Manager (HR09200389)	Add a new entry	
Training and Development Management Development Manager (HR09200357)		
Add a new entry		

Build flexible career pathways to support employee development.

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Generate Interview Guides

Competency: HR: Policies, Standards and Procedures

Knowledge of and ability to uphold the organization's and industry's standards, procedures and policies regarding human resources management.

Behavioral Indicators

Required Level: 3. Extensive Experience

Listen out for the following behavioral indicators in the candidate's response:

- Monitors organizational compliance of HR policies, standards and procedures.
- Advises on existing and evolving standards and procedures and their impact on HR operations.
- Evaluates the impact of standards and policies across functional specialties.
- Manages change and helps organization adjust to unforeseen HR issues that arise.
 Collaborates with other functions in establishing and documenting joint standards.
- Conaborates with other infictions in establishing and documenting joint's
 Directs the development of organizational policies and practices.

Questions

Problem: Tell me about a time when an established HR policy did not support the organization's business strategy.									
Situation									
Action									
Result	esult								
Check one:									
Below Level	Meets Level	Above Level							

Interview Guide Human Resources Business Partner

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Preparation for the Interview

- 1. Review any materials that have been provided including screening notes from the recruiter, the candidate's CV, customer testimonials and selection testing notes.
- 2. Review the candidate's CV in detail:
 - Note jobs and experiences that relate specifically to the vacancy and if necessary prepare probe questions that will help to provide more detail.
 - · Identify and ask for clarification on any gaps in employment.
- 3. Review the contents of this Interview Guide:
 - Note the Key Responsibilities identified for this role.
 - Focus on key competencies and behaviors that you would like to probe.
 - Review the interview questions provided and delete or adapt as required.
 - Add your own interview questions if necessary.
- 4. Plan and note the time that you would like to spend on each section of the Interview Guide.

During the Interview

1. Introduce yourself by providing your name, position and why you are involved in the interview.

 $\ensuremath{\mathbf{2}}.$ Briefly describe the organization's background, structure and objectives.

Configure and download interview guides using competency-based questions.

View Learning and Development Activities

Learning References View learning resources that help to develop the competencie	s for a	selec	ted jot	o role.			HR: Policies, Standards and Procedures Learning References
Human Resources Business Partner HR09	2003	96					Learning References for all levels
Job Description Provides human resources consultation and support for the the development of human resources strategies. Description Responsibilities	strateç	gic pla	anning	proce	ss an	d	Learning Catalog Books Hardcopy books ranging on the full spectrum of business and technical subjects
Required level priority: Low Normal High							ISO 9000 Made Easy
Business Competencies Business Orientation Planning: Tactical, Strategic	0	1	2	3	4	All 9 12	Subtitle: A Cost Saving Guide to Documentation and Registration. Topics include cost danger zones, registration, in-house documentation, and European developments. Publisher AMACOM Publication Year 1995 Provider Amazon
Individual Competencies	0	1	2	3	4	All	ISBN ASIN ISBN-13: 978-0814402528
Consulting Effective Communications						10 14	Evolving Practices in Human Resource Management Responses to a Changing World of Work. Addresses changes taking place, explores the implications of those changes and identifies the ways in which HR practice should be modified.
Management Competencies Internal Resource Coordination	0	1	2	3	4	All 5	Publisher Pfeiffer Publication Year 1999 Provider Amazon ISBN ASIN ISBN-13: 978-0787940126
Technical - Human Resources	0	1	2	3	4	All	Conferences
HR: Policies, Standards and Procedures				Ц		10	Professional conferences
HR Legal and Regulatory Environment						1	HR Technology Conference & Expo C
EMPLOYEE RELATIONS						1	Focuses on business benefits of technology for human resources.
Human Resources Consulting						0	Publisher LRP Publications, Inc.

View how many learning assets are mapped to each competency and their descriptions and links.

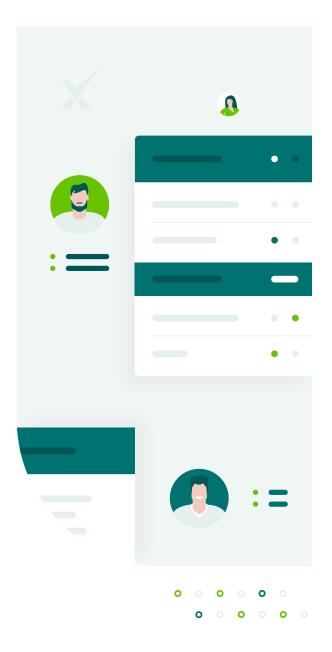
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Why Lexonis Essentials?

- Ongoing software innovation and development by competency specialists
- Flexible product platform for development of new interfaces and tools
- Responsive design, scales from mobile to desktop device dynamically
- Multiple option import, export and integration technology support
- ✓ Supports discretionary use of IBM content updates
- ✓ Interface and content multi-language capability
- ✓ Hosted on Microsoft Azure Cloud
- ✓ ISO 27001: 2013 Certified











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